

# Combinatorial Algorithms

## Lab No. 4

### Integer Linear Programming

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#### Abstract

This lab is devoted to formulating problems as ILP, namely Call center scheduling problem. Taking this problem as an example, we show how to formulate problems with absolute value functions in their objectives as ILP.

## 1 Call center scheduling problem

### 1.1 Problem Description

A call center needs to create a cyclic daily schedule (i.e., numbers of the shifts at particular hours are same on every day) of the *shifts* for its employees [1]. Let  $\mathbf{d}$  be a vector of a *personnel demand* in each hour during the day, i.e.,  $d_i$  is defined  $\forall i = 0, 1, 2, \dots, 23$ . The personnel demand  $d_i$  determines the minimal number of shifts (i.e., employees who will be assigned to these shifts) between  $i$  and  $(i + 1)$  hour, e.g.,  $d_{10}$  expresses the minimal number of shifts running between 10 a.m. and 11 a.m. The objective of this problem is to obtain the cyclic daily schedule of the shifts such that the total number of the shifts used to cover the personnel demand in a day is minimized. The shift may start at arbitrary full hour and its length is set to 8 hours.

The ILP model of this problem is based on a variable  $\mathbf{x}$  such that  $x_i$  represents a number of the shifts starting at hour  $i$ .

**Lab exercise:** Formulate this problem as an ILP.

Consider an example with the following vector of the demands

$\mathbf{d} = [6, 6, 6, 6, 6, 8, 9, 12, 18, 22, 25, 21, 21, 20, 18, 21, 21, 24, 24, 18, 18, 18, 12, 8]$

Using ILP to solve this example, we find out that the minimal number of the shifts that satisfy this demand is 55 (i.e., optimal value of the objective function). The cyclic daily schedule of the used shifts is illustrated in Fig. 1. You can notice the large surplus of the shifts in comparison to the personnel demand between 4 a.m. and 5 a.m. How to minimize this difference between the personnel demand and its coverage is handled in Section 1.2.

### 1.2 Different criterion

To avoid a large surplus of shifts in comparison to the personnel demand, we modify our objective to find a daily schedule of shifts such that the difference of the personnel demand and its coverage is minimized, i.e., we try to cover the personnel demand as precisely as possible

$$\min \sum_{i=0}^{23} \left| d_i - \sum_{j=i-7}^i x_j \bmod 24 \right| \quad (1)$$

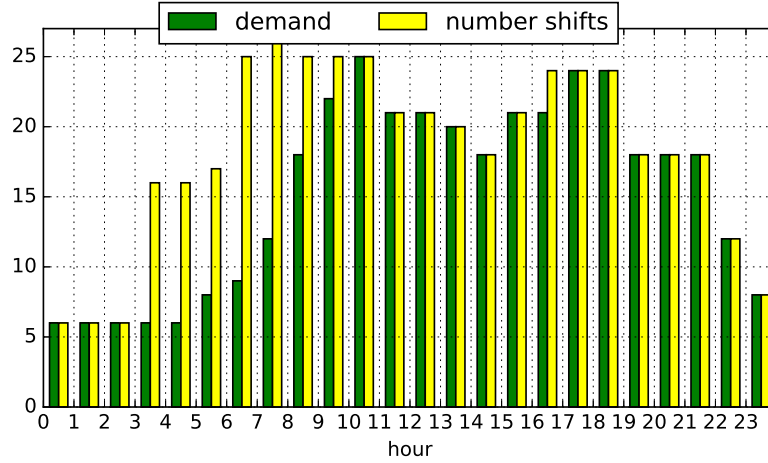


Figure 1: The coverage of the personnel demand  $\mathbf{d}$

Unfortunately, the absolute value function in Eq. (1) cannot be used in the ILP model directly. It is necessary to substitute it by an auxiliary variable  $z$  that will be bounded by the constraints representing the personnel demand coverage. We can substitute the absolute value by noticing that in general  $|x| = \max\{x, -x\} = z$ . The maximum function can be removed by imposing additional constraints  $x \leq z, -x \leq z$  that ensure that in every optimal solution  $z$  is equal to the  $\max\{x, -x\}$ , and, therefore equal to  $|x|$ . Please notice that this transformation **does not generally work** if the absolute value was not originally in the objective function.

Since in our case we have a sum of absolute values, variable  $z_i$  has to be created for each absolute value. A general transformation is shown in Eq. (2), where  $\mathbf{v}, \mathbf{z}$  are vectors of variables and  $\mathbf{q}$  is a vector of constants.

$$\begin{array}{llll}
 \min \sum_i |q_i - v_i| & \longrightarrow & \min \sum_i z_i & \longrightarrow & \min \sum_i z_i \\
 \text{s.t.} & & |v_i - q_i| = z_i & & q_i - v_i \leq z_i \\
 & & \longrightarrow & & v_i - q_i \leq z_i \\
 & & z_i \geq 0 & & z_i \geq 0
 \end{array} \tag{2}$$

Fig. 2 shows the shifts obtained by solving the model Eq. (1) using the data from the example given in Section 1.1. You can see that the number of shifts are more close to the personnel demand coverage.

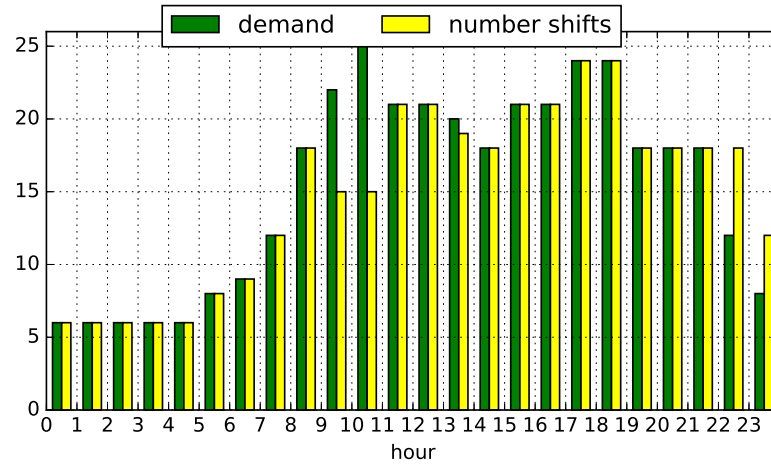


Figure 2: The coverage of the personnel demand  $\mathbf{d}$  and the final daily schedule of the shifts

## References

- [1] R. K. Ahuja, T. L. Magnanti, and J. B. Orlin, *Network Flows: Theory, Algorithms, and Applications*. Prentice Hall; United States Ed edition, 1993.